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# OFFICER REVIEW<sup>®</sup>



MOWW OUTREACH EXCELLENCE: PAGE 9



## PERSEVERING IN THE FACE OF CHALLENGE

Dear Companions,

During the CINC Banquet at the 2019 MOWW Convention, I spoke about the imperative of persistent and successful recruiting. I challenged all commanders to commit to recruiting and growing their regions, departments and chapters. I spoke again of this Order-wide “Call to Arms” in my first CINC Perspective.

We are now five-sixths through our Operating Year (OY) and we, like all in the world dealing with the COVID-19 Pandemic, have had to make decisions to protect public health and safety, such as temporarily suspending on-site, in-person activities and programs. While that affected the timing of achieving our recruiting goals, it has not prevented progress because I am also seeing amazingly resilient Companions continuing to pursue our Strategic Goals.

Regions are connecting via teleconferencing and videoconferencing. Chapters are engaged via newsletters, emails, texts and social media. A recent region teleconference revealed one chapter is assigning names of all chapter members to select chapter Companions so those select callers can contact everyone in the chapter for wellness checks. In doing so, they also got updated contact information for MOWW's Member Roster. Equally vital, other chapters are still recruiting.

As a nation, we are making progress in dealing with the Pandemic, but we still have a way to go. Once we are on a good path Pandemic-wise, I will issue an Order-wide restart of our “Call to Arms.”

For now, the 2020 MOWW Convention in August is the perfect venue for a 100% turnout of all commanders and other Companions to begin getting MOWW back into a fully-functioning mode. Region, department and chapter commanders must lead this. In addition, these commanders should waste no time in getting their regions, departments and chapters fully engaged in achieving Strategic Goals. Anything less negates the benefits of the original Call to Arms.

In the meantime, let us end this Operating Year on an aggressive, “full speed ahead,” tempo to gain the momentum needed to underpin a growing, stronger Order for OY 2021. Last, thanks for all you are doing for the good of the Order's chapters. Your committed, purposeful actions mean everything.

*Charles S. Chamberlin, Jr.*

LTC Charles S. Chamberlin, USA (Ret)  
Commander-in-Chief  
The Military Order of the World Wars

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## ON THE COVER

A New York Air National Guard LC-130 takes off in Antarctica. New York Air National Guard 109th Airlift Wing recently began its 23rd year of Antarctic missions.



# STAYING IN TOUCH WITH THE AMERICAN PEOPLE

BG RAYMOND E. BELL, JR., USA (RET)  
 BG BULTMAN CHAPTER (AT-LARGE), MOWW

There continues to be apprehension about the American civilian and Armed Forces personnel losing touch with each other. A look around the country, however, appears to partially contradict that point of view.

True, today the yellow plastic ribbons have disappeared from automobiles and there are few blue star pennants in windows. The number of active defense installations were decreased to save money and National Guard armories and Reserve centers are used for other purposes. However, closer scrutiny shows that more than before, military figures are increasingly evident in American life. One of the major reasons is that the Reserve Components have never been more active or effective, thereby making a good case for individuals to join them to help protect the United States.

One can cite the wars of Iraq and Afghanistan and the threat of terrorism as well as natural disasters and pandemics, which have increased the public's awareness of the Reserve Components. In all these conflicts, situations and national emergencies, the National Guard, i.e., the Army National Guard and the Air National Guard, and the military's federal Reserve Components have been actively employed as never before. No longer is their participation just seen one weekend a month and



Army Maj. Gen. Timothy E. Gowen, adjutant general for Maryland, speaks to reporters about the Maryland National Guard's response to combat the spread of COVID-19 March 16 in Annapolis, Md. Governor Larry Hogan declared a state of emergency March 5 and later activated the Maryland National Guard to assist civil authorities combat the spread of COVID-19 Photo by Maj Kurt Rauschenberg, Maryland National Guard Public Affairs Office.

two weeks of annual training in military activities. Instead, it is now yearlong deployments to combat zones, deployments for training purposes and humanitarian relief in foreign countries, domestic postings in key facilities and on the Mexican border, and operational peacetime missions ranging from national disasters to national emergencies in the United States that are now responsible for their visibility.

In the not too distant past, when a Guardsman or Reservist only attended drills or unit assemblies and annual training, there were few in the civilian world who were knowledgeable about or even interested

in what occurred during those events. There may have been a short note in a local newspaper about what a person did or that he or she spent two weeks away from their full-time job on active duty in the summer, but even those comments are unlikely. Today, homecomings from long-term deployments are published in newspapers detailing the returning service person's military activities during that period. While the media notes battle casualties, it now also mentions wounded veterans' efforts to recover.

Until the wars in Iraq and Afghanistan, and homeland security operations, it was uncommon to see service personnel in uniform in public. However, today, the public often sees service

personnel in battle dress uniforms on the streets, in public spaces, at athletic events or on airplanes, which was not allowed in the past. The battle dress uniform tends to draw special attention and it is not unusual for a civilian to walk up to a service person so attired and thank the service member for his or her military service.

At the same time, individuals who in the past were known as a “Weekend Warrior” are today found to be much more on par with the experience and expertise of his or her active duty counterpart and is more extensively portrayed in the media as such. Favorable coverage has enhanced the public’s military service awareness. Indeed, a much larger percentage of the American population today has greater positive knowledge than before of the Reserve Components and the active military establishment.

Respect for the accomplishments of Guardsmen and Reservists by members of the active services has increased as well. Only several years ago, for example, and for the first time, the US Army’s annual Best Warrior Competition named Army Reserve Sergeant First Class Jason Manella as the “Best of the Best” non-commissioned officer of the year. While his singular accomplishment went unnoticed in the civilian community, it reverberated within the active US Army establishment. The military media’s publicity of his achievement showed that even part-time Reserve personnel are receiving due recognition for their exemplary military accomplishments.

Less than 0.5% of the US population are members of the US Armed Forces and veterans are at their lowest levels ever in Congress. However, if there is a challenge, it is not that there is insufficient interest



Engineers from the Army Reserve 377th Engineer Company, cut steel wire while restoring a 25-meter range at the Keystone Local Training Area, located in Conneaut Lake, Pennsylvania, July 25. The Keystone Local Training Area spans over 60 acres of land with various training areas for local reservists, National Guard Soldiers and some local police department officials. Photo by US Army Reserve Sgt. Bethany L. Huff.

in the military. Instead, the paucity of men and women qualified for service in the military Guard, Reserve or active duty forces is the challenge. Many young men and women today cannot meet standards required for entrance into the military. Obesity is a major problem with today’s youth as is an inability to meet physical standards. Educational standards for military service are also prevent entrance. In addition, exemptions granted in the past for minor criminal activities are all but impossible to obtain today. In short, even the public’s growing recognition of active duty, Reserve and Guard contributions does not necessarily translate into growing numbers qualified to join the Armed Forces.

Despite the decreasing pool of eligible participants for military service, there is talk of reviving conscription. Perhaps more important, there is greater support for some form of national service—be it military or civilian—based on the experience of many who saw such service as being constructively formative. A prudent course of action includes exploiting participation in the Reserve Components, which will help the Armed Forces stay in touch with the American people. ★





## “I’LL TRY, SIR”

MAJ JOE E. HARRIS, JR, USA (RET)  
CATALINA MOUNTAINS CHAPTER, AZ

The motto of the 5th Infantry Regiment is, “I’ll try, sir!” Surprisingly, the soldier who is credited with this utterance was a bugler of the 14th Infantry Regiment.

Calvin Pearl Titus was born in Iowa in 1879 but moved to Oklahoma after his mother’s death. Young Titus lived with his aunt and uncle, both evangelists. He became a musician in an evangelical band and as a result, he developed certain skills among which was playing the trumpet and later, the bugle.

Titus enlisted in the Army in 1898 and was assigned to the 14th Infantry Regiment stationed in the Philippines. In 1900 during the Boxer Rebellion, the regiment deployed to China as part of an international force to help end hostilities in China.

On 14 August, Company E, 14th Infantry, advanced under Boxer fire to a corner of the 30-foot-high city wall of Peking. Colonel Aaron S. Dagget was talking to the company commander about how best to scale the walls when Corporal Titus, Company E’s bugler, told the colonel, “I will see if I can get up if you wish, sir.” After looking the young man up and down, Dagget replied, “Well, if you think you can make it, go ahead and try.”

Corporal Titus dropped his equipment, including his personal weapon, a pistol, and began climbing the wall while the company watched. Once on top of the wall, Titus recalled: “the most ticklish part of the event was when I found that there were a lot of matting tents on top and I had to find out if they were occupied before I could tell the company all



was clear.” Although “scared stiff,” Titus determined he was alone on the wall and signaled the company to join him. Chinese defenders fought bitterly to no avail. When the position was secured, Colonel Dagget ordered the regimental colors to be hoisted to the top of the wall, signaling that it was in friendly hands.

For his courage under fire and for being the first to climb the wall, Corporal Titus was later appointed to the US Military Academy where President Theodore Roosevelt presented the nation’s highest

military decoration to him on 11 June 1902. Titus later graduated a member of the Class of 1905.

Titus’s religious faith led him to apply to become an army chaplain, but his denomination was not recognized by the Army. Instead, he rejoined his old regiment as a second lieutenant. He later served in the Mexican Expedition and with the US Occupation Forces in Germany. He retired in 1930 as a highly honored lieutenant colonel.



In closing, most have no idea that US troops went to China during the Boxer Rebellion and that the 14th Infantry Regiment was one of those units, let alone served brilliantly. Today this famed regiment proudly claims the nickname, The Golden Dragons. ★

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Top:  
Distinctive unit insignia of the 14th Infantry Regiment (“Golden Dragons”)

Center: Using jagged holes in the stone wall, Titus succeeded in reaching the top.

Bottom:  
Photograph of LTC Titus in 1930..



## SALUTING THE DALLAS VA MEDICAL CENTER

LTC DON B. MUNSON, USA (RET)  
DALLAS CHAPTER, TX

On Valentine's Day, 2020, Dallas Chapter Companions visited the Dallas Veterans Administration Health Care System Hospital, TX, to spend time with long term care patients, most being World War II or Korean War veterans.

The Chapter's Junior Vice Commander, LT Charles D. Daniels, USN (Fmr) and PCINC Capt John M. Hayes, USAF (Fmr), arranged the visit with

the assistance of the hospital's Veteran Services Office (VSO). Among their other duties, this office provides individual and group counseling for veterans and their families, as well as a part of community outreach.

Upon arrival, Dallas Companions were greeted by hospital Veteran Services Office volunteers who graciously set up the itinerary, coordinated it with medical ward nursing staff and then accompanied us throughout the immense hospital building and its labyrinth of adjacent wings. Each stop was increasingly uplifting as we were given ample time to introduce ourselves to dozens of aging veterans who clearly enjoyed spending some time with members of the "next generation" to share their experiences with military peers who could identify with their combat tours and years of deployments and separations.

Three veterans stood out from among those we met. One was a former Ranger who had scaled the cliffs of Pont du Hoc on D-Day at Normandy, France. Another was a former paratrooper who landed in Normandy on the night of 5 Jun 44, hours before the first landing craft assaulted the Omaha and Utah beaches. The third was a weathered Marine who came ashore in the second wave at Iwo Jima and fought, at times



Dallas Chapter Commander, Capt Paul W. Brown, USAF (Fmr), [right] presents a MOWW plaque to Dr. Stephen R. Holt [left], the Director of the VA's North Texas Health Care System. It is the second largest VA Health Care System in the United States.

hand-to-hand, for the next three weeks before a "million-dollar wound" put him on a hospital ship bound for Honolulu. During our visit, we also talked with hospital staff, physicians and nurses, and thanked them for the care and tenderness that they daily bring to their profession.

Each Dallas Companion brought a dozen miniature United States

flags, which were distributed at nurses' stations and to passing nurses as they conducted their rounds. Our Dallas Companions also brought MOWW Coins of Excellence ("challenge coins"), which the veterans were pleasantly surprised to receive, especially when they recalled the tradition that the coins represented. The staffs of the Dallas VA Hospital and the Veteran Services Office are nothing short of angels. We left them after exchanging warm embraces and promising to return soon and often.

Less than two weeks later, the Dallas Chapter Commander, Capt Paul W. Brown, USAF (Fmr), returned to the hospital to present a MOWW plaque to Stephen R. Holt, MD (Director, Veterans Administration's North Texas Health Care System) in grateful appreciation for the hospital's 75 years of incredible service to the men and women of the US Armed Forces, and for their courteous and professional reception of the Dallas Chapter's Companions during their visit. ★



## EXTRAORDINARY TIMES

VCINC LTC (DR) MICHAEL A. OKIN, USA (RET)  
VIRGINIA PIEDMONT CHAPTER, VA

Tim Harford, an economist, once said, “No plan survives first contact with the enemy. What matters is how quickly the leader is able to adapt.” For every adversity, national disaster or personal tragedy, there are opportunities for learning, adapting and planning for the future. Who is better equipped than our Companions to deal with the ever-changing environment brought on by the COVID-19 Pandemic?

Companions are battle-tested. They adapted to changing situations and improvised solutions to create successful outcomes. They are accomplished leaders. Our Companions are ready and able to accept the challenge of moving the Order forward despite the COVID-29 Pandemic.

Although in-person chapter activities are temporarily suspended, chapter commanders, region commanders, national committees, and more have been employing a variety of techniques to maintain the continuity of their respective operations, further the Order’s objectives and plan for the post-pandemic future. What are they doing and what can you do to weather this storm? Here are some thoughts.

First, promote and protect Companion health and well-being. Set up a call-tree with the aim of having a group of chapter Companions check on other Companions via “wellness checks.” The chapter commander, the chaplain and others should be calling those in poor health or just calling to offer moral support.

Despite the average age of our Companions being 72, many are using their technological skills, in some cases newly developed, to orchestrate teleconferences or videoconferences to conduct chapter and committee business. Chapters should

be scheduling staff and chapter meetings using these means to avoid the stagnation that can result during extended periods of separation. Spring region conferences are being held telephonically and national committees continue to do the business of the Order. For example, the Education & Training Committee continues to develop workshops for this August’s convention.

In another area, chapter newsletters have never been more important to the morale of the chapter than they are during this COVID-19 Pandemic.

Chapter newsletters are the glue that holds Companions together through long separations. They convey

vital information and messages of hope that are key to the success of chapters and they can help keep Companions focused on achieving chapter goals. If a chapter does not have a newsletter, start one now—even if it is just a one-page email from the commander.

In addition to planning for the future, chapters should use this time to update the chapter roster in the MOWW Member Roster. Contact chapter Companions. See how they are doing. Get their current phone numbers, emails and home addresses. Let the Headquarters know. This is a vital activity to support the Order’s integrity.

This pandemic will pass, even though it presents many challenges. We will overcome those challenges—together. We have the skills, creativity, abilities and the will to do so. If we do these things as a positive, forward-thinking team, we will come out the other side a stronger organization. ★

**TOGETHER WE CAN DO SO MUCH**

**HELEN KELLER**



## ROTC OUTREACH: STARTING FROM SCRATCH

COL VICENTE C. OGILVIE, USA (RET)  
NORTHERN VIRGINIA CHAPTER, VA

Several years ago, a small group of Companions resurrected the Northern Virginia Chapter after it had been dormant for years. Since its rebirth, the chapter developed a Chapter Action Plan, updated it each year and followed it, to include setting up a Reserve Officer Training Corps (ROTC) and Junior ROTC (JROTC) Outreach Program. The chapter has grown—numerically, and in the capabilities of its internal and outreach programs.

Initially, chapter efforts were quite limited in terms of its Area of Responsibility (AOR) and the number of schools supported, but over time we were able to expand our AOR to the Alexandria, Arlington, Fauquier, Loudoun, Prince William, and Stafford Counties, and the independent cities of Alexandria, Fairfax, Falls Church, Manassas and Manassas Park—a huge increase.

Of course, the challenge is less finding the schools with ROTC and JROTC programs since each service publishes a list of them and their applicable ROTC and JROTC programs. The greater challenge is two-fold. First, we had to get the contact information for each county coordinator and each senior instructor at the high schools and universities in our expanding AOR. Then, we had to create personal, supportive relationships with each of them. The second challenge is getting enough chapter Companions to staff the outreach program, which is based on physically presenting all award elements vs. merely mailing them to the ROTC and JROTC units in volume. This chapter manpower issue is a challenge every chapter faces.

Throughout it all, our focus is on personal connections and in-person presentations,



Mount Vernon High School – 24 April 2019  
Platoon of Marine Corps NJROTC Cadets at Mount Vernon High School's Annual Award Ceremony





MOWW Northern Virginia Chapter Meeting, 11 May 2019  
Chapter Commander and PCINC CAPT Russell C. Vowinkel, USN (Ret), introducing Potomac High School NJROTC Midshipman Ania Whitby who spoke on “The Significance of Being a JROTC Cadet.”

although the COVID-19 Pandemic has affected that temporarily, but more on that later. To achieve program success and continuing growth, these two things are never ending tasks.

One early program goal was to do more than present ROTC and JROTC Medals of Merit and certificates. While those formed the core of our recognition program, we knew ROTC and JROTC activities were many and varied, and we wanted to find ways to honor cadets across a range of activities—in very personal ways—so we developed additional awards.

### **ROTC and JROTC Programs**

While ROTC graduate officers serve in all branches of the US Armed Forces, the US Marine Corps and the US Coast Guard do not have their own respective ROTC programs. Graduates of Naval ROTC program may serve as Naval or Marine officers. The US Coast Guard has no ROTC program. Neither does the US Space Force.

In 2010, ROTC graduates constituted 38.5 percent of newly commissioned Army officers, 1.8 percent of newly commissioned Marine Corps officers (through Naval ROTC), 16.7 percent of newly commissioned Naval officers and 38.1 percent of newly commissioned Air Force officers, for a combined total of 30 percent of all active-duty officers in the Department of Defense commissioned in 2010.

ROTC students attend college like other students, but also receive basic military training and officer training for their chosen branch of service through the ROTC unit at or nearby the college. The students take part in regular drills during the school year and extended training activities during the summer.

Army ROTC units are organized as brigades, battalions and companies. Air Force ROTC

units are detachments with the students organized into wings, groups, squadrons and flights. Army and Air Force ROTC students are referred to as cadets. Naval ROTC units (including NROTC students under the Marine option, are organized as battalions and students are referred to as midshipmen.

Junior ROTC Programs are similar to ROTC programs except that their completion does not result in an officer’s commission, although credit for pay purposes can result. According to Title 10, Section 2031, of the United States Code, the purpose of the Junior Reserve Officers’ Training Corps is “to instill in students in US secondary educational institutions the values of citizenship, service to the United States, and personal responsibility and a sense of accomplishment.” The military departments have more aims, including:

- Developing citizenship and patriotism

- Developing self-reliance and responsiveness to all authority
- Improving the ability to communicate well both orally and in writing
- Developing an appreciation of the importance of physical fitness
- Increasing a respect for the role of the US Armed Forces in support of national objectives
- Developing a knowledge of team-building skills and basic military skills

In short, the JROTC mission is to motivate young people to be better citizens by preparing high school students for responsible leadership roles while making them aware of their rights, responsibilities, and privileges as American citizens. These program aims correspond well with the Order's Preamble to the MOWW Constitution. Accordingly, these are hallmarks of the Northern Virginia Chapter's ROTC & JROTC Outreach Program.

### Chapter ROTC Outreach Program Elements

From the Order's perspective, the purpose of MOWW's ROTC Outreach Program is to recognize excellence in the cadets and midshipmen and inculcate in them the principles associated with informed citizenship, leadership and selfless service to the nation.

In terms of chapter ROTC-JROTC Outreach Program staffing, the Program Manager is COL Vicente C. Ogilvie, USA (Ret) and the Deputy Program Manager is LTC Edmund F. Feige, USA (Ret). Program Staff member LTC Harry M. Jones, USA (Ret) is also part of the program team. They, and the chapter commander and adjutant, present MOWW Medals of Merit and accompanying certificates for ROTC and JROTC cadets and midshipmen. In addition, because of the Novel Coronavirus Pandemic, the chapter has even taken part in virtual award presentations,



Loudoun High School – 14 May 2019  
Midshipman Estafanie Torres, Loudoun High School NJROTC, receiving the MOWW JROTC Award of Merit from COL Vicente C. Ogilvie, USA (Ret).

which is important to do to continue the program and continue the traditions of service to the community even during national emergencies such as this pandemic

Of course, presenting medals, certificates and awards are the iceberg above the waterline. The majority of the iceberg, not visible to most, are the plethora of other necessary tasks, processes and resources that make presentations possible, e.g., budgeting, ordering materials, preparing award elements, scheduling, documentation, photography, records, annual MOWW Program Award submissions and more.

Naturally, continuity of operations is always on everyone's mind since Companions move in and out of programs as a part of natural evolution and since despite that, the Order's and the chapter's outreach missions must continue. We decided early on that we did not want the excellent work of either the Order or the chapter to lapse or go fallow because we did not take innovative and continuing steps to ensure otherwise. That is why



the ROTC Outreach Program Team is spending so much time, effort and resources on developing a most thorough ROTC Continuity Book, with the fullest range of supporting material. This material in the comprehensive book includes material on training, Standard Operating Procedures (SOP), how to prepare award elements, ROTC and JROTC points of contact, sample correspondence, award examples, model schedules, sample award element and more.

One aspect worth mentioning is our program philosophy about advertising and publicity. Advertising allows us to reach people who might be willing to become members of our chapter and the Order. Publicity is the process of creating public awareness of what our Order and chapter do in terms of our brand, awards or services through media coverage and other forms of communication. As more people become aware of the MOWW mission, the potential for turning those people into members increases. That is why we ensure photographic support, prepare news releases, author articles for the newsletter and now, for the first time, *The Officer Review*®. While these things involve our newsletter, our information and publicity efforts are clearly and necessarily far more than our newsletter.

The other part of our program philosophy is “being there,” i.e. ensuring our physical presence at award presentation ceremonies. While we want to expand our program, we are not chasing

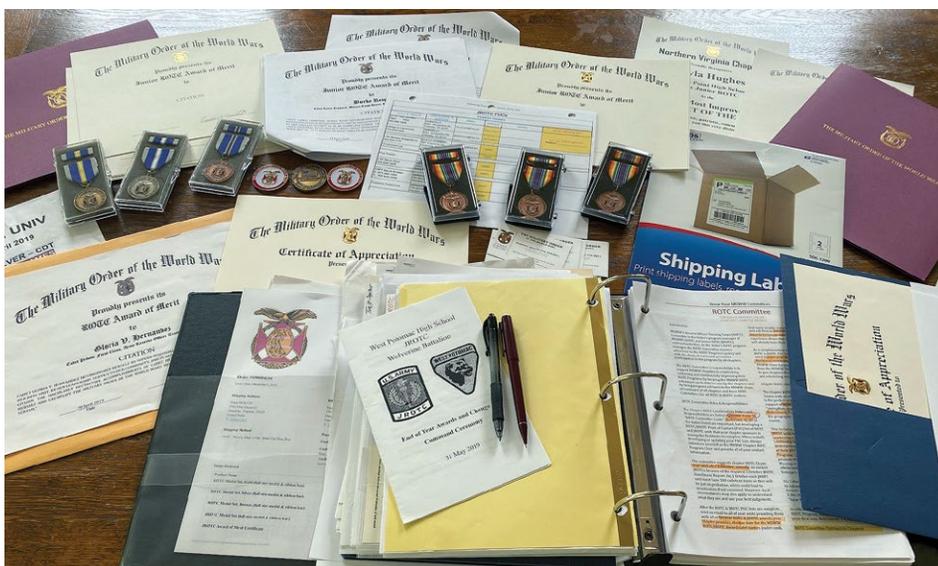
numbers or statistics. For example, although the Novel Coronavirus Pandemic has caused us to mail award elements to senior ROTC and JROTC instructors due to social distancing and prohibitions of convening. Mailing medals and certificates is not something we do in “normal” times.

## A Typical Operating Year

Our ROTC-JROTC Outreach Program is not based on MOWW’s Operating Year (OY) or its Fiscal Year (FY). Instead, our annual ROTC-JROTC Outreach Program is based on the Academic Year of high schools and universities, which starts in August-September. This academic year reflects a focus on our “customer” reinforced by our continual engagement with those customers. Of course, chapter program award submissions are based on MOWW’s Operating Year.

Another important part of our outreach program philosophy is to have and nurture relationships and partnerships. That is why we stay continually engaged throughout the year with those we serve—the ROTC and JROTC unit leadership. For example, in the fall we send personal letters to senior ROTC and JROTC instructors, congratulating them on the important position they hold, their continued service, the start of a new academic year and how much chapter Companions are looking forward to supporting their important military, air and naval science programs, and their leadership and

citizenship curricula. Then, during the holidays, we send them our holiday greetings and thank them for what they have done for the students. After the new year, we review the spring events and begin preparing to support ROTC and JROTC activity and recognition with MOWW and chapter recognition elements discussed below. Then, we are there with them at their



The Northern Virginia Chapter’s ROTC/JROTC Program Manager’s ROTC Continuity Book when award preparations are in progress.

recognition ceremonies. After taking part in those recognition ceremonies, we publish After Action Reports.

### Operational Results

We are making a difference in the ROTC and JROTC students in one university and 26 high schools. Each year, we are increasing the depth and breadth of the support we provide. In addition, we have expanded the number and type of awards presented and why, and in return, we were gratified to be told by the ROTC and JROTC units how much they appreciate what we do on their behalf. That is very fulfilling on the personal level.

### JROTC/ROTC Awards Offered

Like other chapters, the Northern Virginia Chapter presents MOWW's ROTC and JROTC Awards of Merit. For university ROTC units that involves presenting a gold, silver or bronze full-size medal and ribbon bar, an embossed award certificate and a distinctive presentation folder. For high school JROTC units that involves presenting a bronze full-size medal and ribbon bar, an embossed award certificate and a distinctive presentation folder.

Beyond these standard award elements, this year we added the following MOWW certificates in distinctive presentation folders, including others which the Senior Instructors may suggest.

- Cadet of the Year
- Most Improved Cadet of the Year (by class and overall)
- Unit Drill Competition Champion
- Individual Drill Competition Champion (for varied drill formats)
- Champion, Regulation Drill (FM 22-5)
- Champion, Trick Drill
- Champion, Color Guard



Thomas A Edison High School – 16 May 2019  
Cadet Kordasia Rogers, Thomas A. Edison High School AFJROTC, receiving the MOWW JROTC Award of Merit from LTC Edmund F. Feige, USA (Ret).

- Best unit (i.e., company, flight, battalion, squadron)
- Top Physical Fitness (Male Champion)
- Top Physical Fitness (Female Champion)
- Certificate of Appreciation for support of MOWW and civic or other veterans' events

### Adapting to the COVID-19 Pandemic

As it has for all, the COVID-19 Pandemic caused the Northern Virginia Chapter and those ROTC and JROTC units it supports to tailor processes to this new reality. As schools closed, we developed and conveyed tailored instructions to the ROTC and JROTC instructors we support as to how our chapter would continue to support various recognition programs. Likewise, they outlined their new operating parameters and supplied feedback which we incorporated into our new processes.

In developing these temporary processes, we first had to fully understand the challenges faced by the instructors. These instructors' tasks were complicated by a shortened academic year,





Hylton High School – 10 May 2019  
 Cadet Jason D. Alberto, Hylton High School Air Force JROTC, receiving the MOWW JROTC Award of Merit from COL Vicente C. Ogilvie, USA (Ret).

and by fewer activities and events that could be used to determine outstanding leaders and star performers, in addition to public health and safety matters. Additionally, all the uncertainties of when and how classes would resume forced the instructors and really all affected to plan for this continually evolving contingency.

As the pandemic's impacts become clearer, our preparedness to support the instructors required procurement of even more award packets, certificates, presentation folders, medal and ribbon bar sets, as well as MOWW coins. Further, we needed to have enough blank certificates signed by the chapter commander even as we followed social distancing and other protocols. This required a quantity of Award of Merit citation forms delivered to the Commander's home for his signature, then retrieved a few days later. A drop off and pickup location at his front door that was responsive to social distancing needs was the answer.

Meanwhile, ROTC and JROTC instructors were constantly assessing available information on

cadet performance and progress to determine award recipients. It was a daunting task, but they persevered, so much so that each week, we received the list of awardees from the 26 schools, with instructions on where to send the award packets. Our <https://www.stamps.com/> account and a large mailbox for mail pickup and delivery were indispensable to allowing our chapter to mail these awards as they were prepared, all without making numerous trips to US Post Office to purchase stamps and mail packages.

While many things continue to evolve and while much is still uncertain, e.g., school schedules and award ceremonies, one thing is certain: the Northern Virginia Chapter will not miss an opportunity to recognize and award the outstanding cadets and midshipmen attending the high schools and universities in our chapter's AOR.

### The Way Ahead

One thing the Pandemic does do is give us is time to assess our program, develop enhancements, and improve on our SOPs and continuity. We have found that continually evaluating what we do and continually reinventing our ROTC-JROTC Outreach Program even as we continually work on continuity are core requirements. This approach lets us finesse what we do even as we give each other the opportunity to be creative and find personal fulfillment in serving others. That is as good as it gets.

Once the Pandemic has passed, we will again assess the environment and our part in it to consider what will likely be the "new normal," which will necessarily involve rethinking by high schools and universities, and the virtual programs that will likely now be one part of the future. ★

*Editor's Note: COL Ogilvie is the Director of the Northern Virginia Chapter's ROTC-JROTC Outreach Program, and a successful chapter recruiter.*





*The Commander-in-Chief  
of the  
Military Order of the World's Wars  
cordially invites you  
to attend the  
2020 MOWW "Centennial" Convention  
Tuesday, 4 August 2020 (Golf Tourney)  
Convention follows  
Wednesday, 5 August 2020 through  
Saturday, 8 August 2020*

*DoubleTree by Hilton Hotel Detroit - Dearborn  
5801 Southfield Fwy, Detroit, MI 48228  
Reservations: (313) 336-3340 | Group Code: MOWW*



# ANNUAL REPORTS AND CHAPTER PROGRAM AWARDS

BRIG GEN ARTHUR B. MORRILL III, USAF (RET)  
CHIEF OF STAFF & COO, MOWW, INC.®

MOWW command and staff elements annually submit reports and award nominations IAW the MOWW Strategic Plan and the MOWW Policy Manual to summarize operational results, recognize excellence and share best practices. As in prior years, these results will be published in the 2020 MOWW Convention Book and *The Officer Review*®, which represent MOWW's historical record.

Just as all in the world are, we Companions are affected by the COVID-19 Pandemic. Our disciplined compliance with state governor-directed actions are vital to promoting health and safety. In a complementary action, the CINC suspended all in-person MOWW assemblies, presentations, etc., as outlined in the CINC Directive of 10 Apr 20, which was provided to MOWW command and staff elements. While these actions have impacted chapter outreach programs, we Companions will still rise to the occasion, be innovative and carry on ... together.

**The suspenses below are identical to prior years. Commanders, committees and staffs should plan and execute accordingly. Early submissions are encouraged; late submissions are not considered.**

## NATIONAL OFFICERS SUBMIT ANNUAL REPORTS TO THE CHIEF OF STAFF BY 1 JUN 20

National Officer reports summarize operational results focused on achieving MOWW Strategic Plan goals and desired outcomes, and enhancing the Order. They are published in the Convention Book.

- The following National Officers submit annual reports: CINC (CEO); SVCINC; VCINCs; Chief of Staff (COO); Chairman, Board of Trustees; Treasurer General (CFO); Judge Advocate General; Surgeon General; Chaplain General; Historian General; General Staff Officers (GSO); national committee chairs, and; region commanders. **Late submissions are not considered.**
- Link activities to MOWW's Strategic Goals, cite the goals, actions taken, and results achieved for each goal. Highlight accomplishments and exemplary Companions, and areas needing attention. Submit in a Word.doc format (limit 3 pages) and email to [chiefofstaff@moww.org](mailto:chiefofstaff@moww.org).

## COMMANDERS SUBMIT NATIONAL CITATION NOMINATIONS TO HQ MOWW BY 1 JUN 20

Region, department and chapter commanders nominate honor notable Companion for their service.

- Region, department and chapter commanders are to submit their National Citation nominations via the [online](#) (only) MOWW Form 17, National Citation Nomination. No other means of submission will be accepted. **Late submissions are not considered.**
- Importantly, [eligible nominee requirements](#) are specified in the MOWW Policy Manual, Chapter 7 (Awards & Decorations), Paragraph B.8. (National Citation). Presentations are, as usual, local.

## PROGRAM AWARDS—SUSPENDED IAW CINC DIRECTIVE FOR OY 2019

MOWW program awards are suspended for OY 2019 as outlined in “CINC Directive – Suspension of MOWW Awards for OY 2019 (i.e., 1 Jul 19 – 30 Jun 20),” dated 10 Apr 20. ★





# 2020 MOWW "CENTENNIAL" CONVENTION | DETROIT, MICHIGAN

## 2020 MOWW CENTENNIAL CONVENTION AGENDA

DoubleTree by Hilton Detroit - Dearborn | 5801 Southfield Fwy, Detroit, MI 48228 | 313-336-3340 | GROUP CODE: MOWW

**ALL COMPANIONS ARE ENCOURAGED TO ATTEND THE 2020 MOWW CONVENTION**

### "Teamwork Makes the Dream Work"

<b>TUESDAY, 4 AUGUST 2020   DRESS: CASUAL</b>				
TIME	EVENT	TABLE SET-UP	ROOM	ATTENDEES
0900*	<b>Tour 1: Golf Tourney (*Tee-Off)</b>		<b>Tournament Players Club Golf Course</b>	<b>All Attendees</b>

<b>2020 CONVENTION AGENDA</b>				
<b>WEDNESDAY, 5 AUGUST 2020   DRESS: CASUAL (ALL EVENTS)</b>				
TIME	EVENT	TABLE SET-UP	ROOM	ATTENDEES
0800-0930	Pre-Convention EXCOM Breakfast (AV)	(H-Square, 15)	Henry Ford Exec Brdrm	EXCOM Members
1015-1700	<b>Tour 2 ("All-Hands"): The Henry Ford (Museum) &amp; Ford Rouge Plant (Dearborn)</b>			<b>All Attendees</b>
1015-1700	<b>Tour 3 ("All Hands"): The Henry Ford (Museum) &amp; Greenfield Village (Dearborn)</b>			<b>All Attendees</b>
1800-2100	<b>CINC Welcome Buffet—Business Casual (AV)</b>	<b>(Banquet, 250)</b>	<b>Great Lakes Ballroom</b>	<b>All Attendees</b>

<b>THURSDAY, 6 AUGUST 2020   DRESS: CASUAL (HANN-BUSWELL CHAPTER DINNER: MESS DRESS)</b>				
TIME	EVENT	TABLE SET-UP	ROOM	ATTENDEES
0700-0830	Council of Past CINC's Working Breakfast	(H-Square, 25)	Fairlane	CPC Members
0730-0815	Council of Area Commanders (CAC)	(Classroom, 40)	Fairlane	CAC Members
0800-0845	Popular Interest #1: Chair Yoga (LCDR Webb)	(Theater, 30)	Rotunda (chairs only)	All Attendees
0900-1100	Convention   Business Session (AV)	(Classroom, 250)	Great Lakes Ballroom	All Companions
1115-1145	Candidate Presentations (AV)	(Classroom, 250)	Great Lakes Ballroom	All Companions
1145-1215	Nominating Committee Meeting (Voting)	(Classroom, 250)	Great Lakes Ballroom	Nom Cmte Mbrs
<b>AS DESIRED LUNCH</b>				
1100-1700	<b>Tour 4: Detroit Institute of Arts</b>		<b>Detroit</b>	<b>All Attendees</b>
1300-1345	CINC Recruiting Tiger Team Outbrief (AV)	(Classroom, 250)	Great Lakes Ballroom	All Companions
1400-1530	Convention   General Staff (AV)	(Classroom, 250)	Great Lakes Ballroom	All Companions
1530-1630	Hann-Buswell (HB) Chap Mtg (AV)	(Banquet, 80)	Dearborn & Southfield	HB Chap Mbrs
<b>AS DESIRED DINNER</b>				
1800-2100	Hann-Buswell (HB) Chapter Dinner (AV)	(Banquet, 80)	Dearborn & Southfield	HB Mbrs / Guests

<b>FRIDAY, 7 AUGUST 2020   DRESS CASUAL (AWARDS LUNCHEON: COAT &amp; TIE; DETROIT RIVER CRUISE: BUSINESS CASUAL)</b>				
TIME	EVENT	TABLE SET-UP	ROOM	ATTENDEES
0700-0745	Non-Denominational Worship Svc (AV)	(Theater, 140)	Dearborn & Southfield	All Companions
0800-0900	Popular Interest #2: Health Walk	N/A	Out-of-Doors	All Attendees
0800-0900	Popular Interest #3: Pool Exercises	N/A	Hotel Pool	All Attendees
0800-0900	SVCINC: Region & Department Roundtable	(Classroom, 40)	Fairlane	Region/Dept Cdrs
0915-1045	PEC, ROTC & Scouting Outreach Roundtables	(Theater, 140)	Dearborn & Southfield	All Companions
1100-1300	<b>MOWW Awards Luncheon—Coat &amp; Tie (AV)</b>	<b>(Banquet, 250)</b>	<b>Great Lakes Ballroom</b>	<b>All Attendees</b>
1330-1415	IPCINC: "Going From Good to Great"	(Theater, 140)	Dearborn & Southfield	All Companions
1430-1530	Strategic Growth Workshop	(Classroom, 250)	Great Lakes Ballroom	All Companions
<b>AS DESIRED DINNER</b>				
1600-2030	<b>Tour 5 ("All-Hands"): Diamond Belle Dinner Cruise</b>		<b>Detroit River</b>	<b>All Attendees</b>

<b>SATURDAY, 8 AUGUST 2020   DRESS CASUAL (CINC RECEIVING LINE &amp; BANQUET: MESS DRESS)</b>				
TIME	EVENT	TABLE SET-UP	ROOM	ATTENDEES
0730-0900	MOWW Memorial Service	(Banquet, 250)	Great Lakes Ballroom	All Attendees
0915-1015	Becoming an Award-Winning Chapter	(Theater, 140)	Dearborn & Southfield	All Attendees
0930-1530	<b>Tour 6: Detroit Historical Museum &amp; Motown Museum</b>		<b>Detroit</b>	<b>All Attendees</b>
1030-1145	MOWW Website Tutorial	(Theater, 140)	Dearborn & Southfield	All Companions
<b>AS DESIRED LUNCH</b>				
1300-1430	Public Relations & Social Media Tutorial (AV)	(Theater, 140)	Dearborn & Southfield	All Companions
1800-1850	<b>Receiving Line/Reception—Mess Dress (AV)</b>	<b>(Reception, 250)</b>	<b>Center Lobby Area</b>	<b>All Attendees</b>
1900-2100	<b>CINC Banquet—Mess Dress (AV)</b>	<b>(Banquet, 250)</b>	<b>Great Lakes Ballroom</b>	<b>All Attendees</b>
<i>Distinguished Service Award recipient &amp; Honorary Commander-in-Chief: Gen Peter Pace, USMC (Ret)</i>				v.22

<b>SUNDAY, 9 AUGUST 2020   DRESS: CASUAL</b>				
TIME	EVENT	TABLE SET-UP	ROOM	ATTENDEES
0900-1130	Post-Convention EXCOM Breakfast (AV)	(H-Square, 15)	Henry Ford Exec Brdrm	EXCOM Members
0900-1030	EXCOM Spouse "Meet 'n' Greet" Breakfast	(H-Square, 15)	Fairlane	Spouses/Partners

- **HOSPITALITY ROOM NUMBER: RM 124. HOURS: 1800-2200. AMENITIES: BEVERAGES & LIGHT SNACKS.**
- **HQ MOWW STAFF ROOM: GREENFIELD | | REGISTRATION STORAGE ROOM: ALLEN PARK**



**2020 MOWW CENTENNIAL CONVENTION TOURS (TRANSPORTATION INCLUDED)**



**Tour 1: GOLF TOURNEY AT TOURNAMENT PLAYERS GOLF CLUB**

**(Tues, 4 Aug, Tee-Off: 0900)**

TPC is a stunning Jack Nicklaus Signature Course that golf legends such as Jack, Gary Player, Arnold Palmer, Chi Chi Rodriguez and others played when the course hosted the Senior Players Major Championship (16 times). The Club provides members and guests with a masterfully designed, superbly landscaped and expertly maintained course that offers a thoroughly enjoyable experience for golfers of all skill levels.

**Cost/person \$65.00 (includes lunch-drinks separate)**



**Tour 2 (“ALL HANDS”): THE HENRY FORD [MUSEUM] & FORD RIVER ROUGE PLANT**

**(Wed, 5 Aug, 1015-1700)** By the late 1920s, Henry Ford had become the primary collector of Americana in the world. In the museum, discover America—culture, inventions, can-do spirit—and hundreds of hands-on ways to explore it and enjoy it. The Henry Ford Museum of American Innovation—Lincoln’s Ford Theater chair, President Kennedy’s Dallas car, Rosa Parks’ bus, historic airplanes, cars—and tour Ford’s River Rouge F-150 truck factory to see trucks actually being made and the largest green roof in the world.

**Cost/person \$55.00 (lunch separate)**



**Tour 3: (“ALL HANDS”): GREENFIELD VILLAGE & THE HENRY FORD [MUSEUM]**

**(Wed, 5 Aug, 1015-1700)** By the late 1920s, Henry Ford had become the primary collector of Americana in the world. In the museum, discover America—culture, inventions, can-do spirit—and hundreds of hands-on ways to explore it and enjoy it. The Henry Ford Museum of American Innovation—Lincoln’s Ford Theater chair, President Kennedy’s Dallas car, Rosa Parks’ bus, historic airplanes, cars. Experience Greenfield Village - See early American homes, Menlo Park (Edison’s laboratory), the Wright Brothers workshop, Historic Districts and more.

**Cost/person \$55.00 (lunch separate)**



**Tour 4: DETROIT INSTITUTE OF ARTS**

**(Thurs, 6 Aug, 1100-1700)** The Detroit Institute of Arts, located in Midtown Detroit, Michigan, has one of the largest and most significant art collections in the United States. The DIA collection is regarded as among the top six museums in the United States with an encyclopedic collection that spans the globe from ancient Egyptian and European works to contemporary art. A feature is the Diego Rivera mural of Detroit Industry.

**Cost/person \$30 (lunch separate)**



**Tour 5: (“ALL HANDS”): DIAMOND BELLE RIVERBOAT DINNER CRUISE**

**(Fri, 7 Aug, 1600-2030) Limit 150**

Sailing the Detroit River since 1993, the Diamond Riverboat crew will highlight some of the most popular and hidden sightseeing gems on the water. The Diamond Belle Cruise Ship’s engaging crew brings these locations to life with interactive narrated tours. From the beautiful landscape of historical Belle Isle to the Ambassador Bridge (the world’s most traveled international bridge) and back, you will see the full skyline of both Detroit, USA, and Windsor, Canada. You may also see the only floating Post Office in the country on your trip.

**Cost/person: \$70 (Dinner included-drinks separate)**



**Tour 6: THE MOTOWN MUSEUM AND DETROIT HISTORICAL MUSEUM**

**Visit both in one tour!**

**(Thurs, 6 Aug, 930-1500 & 1000-1530) Limit 34 on each bus.**

At the Detroit Historical Museum, see Detroit as it used to be: Cobblestone streets, 19th-century stores, and a fur trading post from the 1700s are only a few of the wonders visitors see. Special permanent exhibits include Detroit: The Arsenal of Democracy, and an expanded Doorway to Freedom: Detroit and the Underground Railroad exhibition. Step into an era of musical magic on your visit to the Motown Museum. Tour Hitsville U.S.A., the birthplace of the Motown Sound. Stand where the Temptations, Four Tops, Miracles and Supremes—and many more of your favorite Motown artists—recorded their famous songs.

**Cost/person \$55.00 (includes lunch at the Detroit Historical Museum)**



# 2020 MOWW "CENTENNIAL" CONVENTION | DETROIT, MICHIGAN

## 2020 MOWW CENTENNIAL CONVENTION REGISTRATION

DoubleTree by Hilton Detroit - Dearborn | 5801 Southfield Fwy, Detroit, MI 48228 | 313-336-3340 | GROUP CODE: MOWW

### Attendee #1 Name (First - MI - Last - Suffix):

Rank: \_\_\_\_\_ Service: \_\_\_\_\_ Companion: Yes/No (circle one) Phone: \_\_\_\_\_

Address: \_\_\_\_\_ Email: \_\_\_\_\_

Arrival Airline / Flight # / Date / Time: \_\_\_\_\_

Departure Airline/ Flight # / Date / Time: \_\_\_\_\_

Hotel Reservation #: \_\_\_\_\_ Arrival Date: \_\_\_\_\_ Departure Date: \_\_\_\_\_

Chapter Name: \_\_\_\_\_; Region: \_\_\_\_\_

Current Positions (check all that apply):  CINC;  SVCINC/VCINC;  Chief of Staff;  Treasurer General;

MOWW Trustee;  GSO;  Region Commander;  Department Commander;  Chapter

Commander;  Committee Chair;  YLC/YLS Director;  PCINC;  Companion Emeritus;  N/A

Need ADA-Compliant Room: Yes / No (circle one) Dietary Requirements: \_\_\_\_\_

### ATTENDEE #2 NAME (FIRST - MI - LAST - SUFFIX):

Rank: \_\_\_\_\_ Service: \_\_\_\_\_ Companion: Yes/No (circle one) Phone: \_\_\_\_\_

Address: \_\_\_\_\_ Email: \_\_\_\_\_

Arrival Airline / Flight # / Date / Time: \_\_\_\_\_

Departure Airline/ Flight # / Date / Time: \_\_\_\_\_

Hotel Reservation #: \_\_\_\_\_ Arrival Date: \_\_\_\_\_ Departure Date: \_\_\_\_\_

Chapter Name: \_\_\_\_\_; Region: \_\_\_\_\_

Current Positions (check all that apply):  CINC;  SVCINC/VCINC;  Chief of Staff;  Treasurer General;

MOWW Trustee;  GSO;  Region Commander;  Department Commander;  Chapter

Commander;  Committee Chair;  YLC/YLS Director;  PCINC;  Companion Emeritus;  N/A

Need ADA-Compliant Room: Yes / No (circle one) Dietary Requirements: \_\_\_\_\_

COMPANION REGISTRATION: NLT 1 JUL 20: \$265; AFTER 1 JUL 20: \$310. # \_\_\_\_\_ x \$ \_\_\_\_\_ = \$ \_\_\_\_\_

★ Companions: Price includes all convention events and meals. Tours extra.

CINC Welcome Buffet (INCLUDED); Wednesday, 5 Aug 20. Menu: Full buffet

MOWW Awards Luncheon (INCLUDED); Friday, 7 Aug 20. Menu: Entrée options below

- Entrées: Paprikash Chicken topped with a creamy, sweet Paprika Sauce (C); Pan-Roasted Walleye with Pan-Roasted Honey Glaze (F); Chef's Selection Vegetarian (V). Spinach Salad w/Vinaigrette. Dessert: Michigan Fruit Cup.

- Entrée-Code-Number of Entrées (e.g., C-1, F-1, V-1): \_\_\_\_\_

CINC Banquet (INCLUDED), Saturday, 8 Aug 20. Menu: as ordered.

- Entrées: Roast Prime Rib with a Natural Jus and Cream Horseradish Sauce (B); Panko-Crusted Chicken with Mushroom Marsala Demi-Glace (C); Broiled Whitefish garnished with a Caper Relish (F). Vegetables & salad. Dessert: Raspberry White Chocolate Cheesecake Brûlée.

- Entrée Code-Number of Entrées (e.g., B-1, C-1, F-1): \_\_\_\_\_

### NON-COMPANION À LA CARTE MEAL PRICES (ONLY): SEE A LA CARTE PRICING FOR THE BUFFET, LUNCHEON & BANQUET.

★ Non-Companions: Price only for à la carte meals. Other convention events not included; tours extra.

CINC Welcome Buffet (5 Aug) à la carte price: # \_\_\_\_\_ x \$50 = \$ \_\_\_\_\_

Awards Luncheon (7 Aug) à la carte price: # \_\_\_\_\_ x \$39 = \$ \_\_\_\_\_

- Entrées (see above): Roast Prime Rib (B); Chicken Marsala (C), Broiled Whitefish (F)

- Entrée-Code-Amount (e.g., B-1, C-1, F-1): \_\_\_\_\_

CINC Banquet (8 Aug). Non-Companion à la carte price. # \_\_\_\_\_ x \$79 = \$ \_\_\_\_\_

- Entrées (with vegetables, salad, desert): Prime Rib (B); Chicken Marsala (C), Pan-Roasted Whitefish (F)

- Entrée-Code-Amount (e.g., B-1, C-1, V-1): \_\_\_\_\_

### Convention Tours

Tour 1: Tournament Players Club (TPC) Golf Course (4 Aug 20) # \_\_\_\_\_ x \$65 = \$ \_\_\_\_\_

Tour 2: Henry Ford [Museum] & Ford Rouge F-150 Plant (5 Aug 20) # \_\_\_\_\_ x \$55 = \$ \_\_\_\_\_

Tour 3: Greenfield Village & Henry Ford [Museum] (5 Aug 20) # \_\_\_\_\_ x \$55 = \$ \_\_\_\_\_

Tour 4: Detroit Institute of Arts (6 Aug 20) # \_\_\_\_\_ x \$30 = \$ \_\_\_\_\_

Tour 5: Diamond Bell Dinner Cruise (7 Aug 20) # \_\_\_\_\_ x \$70 = \$ \_\_\_\_\_

Tour 6: Detroit Historical Museum & Motown Museum (8 Aug 20) # \_\_\_\_\_ x \$55 = \$ \_\_\_\_\_

**TOTAL** = \$ \_\_\_\_\_

- MAKE REGISTRATION CHECKS PAYABLE TO: "DETROIT CHAPTER (MOWW)" (CHECKS ONLY).

- MAIL CHECK & REGISTRATION: DETROIT CHAPTER (MOWW); 1500 N. STEPHENSON HWY; ROYAL OAK, MI 48067



# HIDDEN TALENTS

BRIG GEN ARTHUR B. MORRILL III, USAF (RET)  
CHIEF OF STAFF & COO, MOWW, INC.®

In March 1936, an English newspaper reported that Sir Austen Chamberlain, an influential British statesman addressing the annual meeting of the Birmingham Unionist Association, said in response to international developments, “May you live in interesting times.” Clearly we are living in such times, and such times have always demanded our very best—not only from our known capabilities, but also from our “hidden talents.”

We all have hidden talents: things we’re good at, things that bring us fulfillment, things volunteer organizations such as MOWW and its chapters value if not absolutely need, things that others may not know about. The fact is our Order needs more Companions to bring their hidden talents into the light and apply them to chapter activities to strengthen the chapter team and expand chapter capabilities. What, then, are these talents and how can we transform them from hidden to applied?

A talent is an exceptional skill, ability or knowledge that are applied to areas and activities that people and organizations value highly. Talents may be more than what we might think. For example, talents are typically thought of as being musical, or involving the arts or sports. However, other talents are also important to people and organizations.

Talent is also defined as an aptitude, a set of experiences or knowledge that allows individuals to be productive and creative in an area. For example, a talent might be critical thinking, which is the disciplined, systemic analysis of evidence that arrives at an opinion. A talent might involve leadership or being skilled at organizing. It could also be divergent thinking, i.e., the process of creative thinking that questions and probes a topic. Another talent might be program management, e.g., involving outreach programs (e.g., ROTC) or internal chapter programs (e.g., a speakers’ program), or administrative management (e.g., Chapter Action Plans).

In addition, Companions, chapters and the Order have stories to tell via social

media, news releases, and newsletter and *Officer Review*® articles. Making a hidden talent public (e.g., via writing) allows those stories to become known, thereby publicizing the Order’s good work. Even calling fellow chapter Companions for wellness checks can be a hidden talent involving conversational skills, sensitivity to others and an upbeat, motivational nature.

We frequently think we have no hidden talents, but the fact is we all have hidden talents. Often they remain hidden because we’re modest or because we don’t think they’re needed by our chapter when they absolutely are, for example, in creating capabilities or enhancing success. Each chapter needs, in fact must have, more Companions regularly involved in helping it be more vibrant, capable and long-lived. Each of us applying our hidden talents helps do that.

Recently, the EXCOM closed four chapters based on the state of those chapters and recommendations of the chapters and their respective region chains of command. Had these chapters enjoyed greater and broader Companion involvement over time in chapter meetings and activities, had more Companions brought their hidden talents to bear, the outcomes of these former chapters might’ve been very different.

Please think about your hidden talents and how you can apply them to help strengthen your chapter and increase its capabilities. You’ll find that doing so will also bring you increased personal fulfillment and the grateful appreciation of fellow Companions. If you see an area where your chapter has a need or a capability gap, please talk with your chapter commander and volunteer to take it on—and get others to volunteer with you. A newsletter article is a great way to recruit other volunteers within a chapter.

Now, more than ever, your chapter needs your creative and persistent involvement so your hidden talents can be brought to bear for the good of the chapter. Please take advantage of this opportunity to serve and make a difference! ★



## ANOTHER SIDE

CPT (DR) ROBERT E. MALLIN, USA (FMR)  
SURGEON GENERAL, MOWW

Novel Coronavirus-19 “data,” predictions, guesses and “facts” are changing so fast that as I pen this column they are already probably out of date if not disproven. One thing we think we know is that there will be, hopefully, another side. Even Lincoln realized that during an earlier period of profound disruption and trauma, the American War of the Rebellion, when he said, “This too shall pass.” But, will the virus have another iteration or mutate? Will it be cyclic, even annual, as is the case with the “regular” flu, thus requiring an annual COVID vaccination? Will “getting through this” take longer than anyone currently thinks?

In any event, for now, we can surely begin finding and applying lessons learned. For one, we should have an even greater appreciation of what’s necessary for our medical research and treatment personnel, the necessarily massive and synchronized effort needed to develop new treatment modalities and implement more responsive equipment manufacturing advances, and to gear up from a standing start, which has not been seen since 1942—78 years ago.

We can debate when the virus first attacked us and whether it was purposely manufactured, repressed due to malice or it simply spread to the world. Regardless, I hope our ability to meet this challenge will eventually be impressive. We will surely appreciate the leadership of some, though not all, and despite this, I am convinced we Americans, if not hopefully, the world will rise to the occasion.

For example, we are relearning how important it is to wash our hands compulsively, cough or sneeze into our elbows (not our hands), keep surfaces clean and choose where and when we want to congregate. The demise of hand shaking, hugs and kisses will have to be “reviewed.” The fact that these precautions are basic and indeed, are what our parents taught us long ago, will necessarily again be fully appreciated and what we routinely do.

We will learn, yet again, to not cut corners in testing new treatments or over-promise, though it will take more time than we will want. We must guard against being impatient or not being science-based because of our “fast food drive-thru,” fix it yesterday, mentality. Thalidomide was a drug responsible for disastrous occurrences in the newborn. It eventually led to tighter and more prolonged testing and increased safety. We must not forget such hard lessons and be impatient even as we break through current boundaries. We must be led well, and we must be well-informed followers in this.

As a country, we will learn that we cannot outsource our most critical medical or any core needs. In business, one never outsources a core competency; that applies to any major field of endeavor. As we move forward, we must ensure we have adequate medical supplies, including protective garments, sophisticated equipment and medicines.

Core capabilities should never be in the hands of other nations and subject to political whims. We have rediscovered that greater self-reliance in core areas is far better than having core capabilities controlled from elsewhere. We must learn from our experience of contaminated tests, garments and medicines. Keeping stocks of needed medical products in the United States—and replenishing them as they expire—must be axiomatic even as we ensure we have adequate distribution systems.

We who have served in uniform know these things well; others may not have the benefit of this same hard-earned experience, but most will eventually.

We must take these things to heart. However, after a crisis is past, we typically feel less urgency, just as we do not feel the need to study every night after we complete each test. We cannot do that to ourselves; we deserve better.

Be well. ★



## KEEPING THE FAITH

LTC CHERYL D. BRADY, USA (RET)  
CHAPLAIN GENERAL, MOWW

The best way to go through any kind of change, to weather any storm or crisis, is to go through it with God. He has promised to never leave or forsake us. God is not only God in our lives during the good times. He is also God when we are faced with a global pandemic or other things beyond our control. Therein lies the greatest aid to our resiliency—our opportunity to allow our faith to help keep our focus on God.

This 21st-century pandemic brought on by the Novel Coronavirus (COVID-19) is a silent, invisible and global enemy that has wreaked havoc in every sphere of life. It kills. It steals. It destroys. It challenges us in ways we never imagined.

During this challenging time for each of us and our families, our communities, our nation and our world, our faith in God help us hold fast to God's promise of a better day, a better future and a better world. Our faith in God lets us transcend what we can see now and helps us have faith in the future.

Many were the distresses of the psalmist. Without exception, the psalmist turned to God as the source of his deliverance, strength and peace in challenging times. He wrote, "The Lord is my shepherd; I shall not want" (Psalm 23:1).

This leads me to share three things we can do that will help us weather this storm. They will bolster our faith in God, encourage us to not give up or give in and they will strengthen our hearts that we may continue with hope and confidence.

First, there is a purpose in every experience we go through in life. Proverbs 15:3 tells us, "The eyes of the Lord are in every place, keeping watch on the evil and the good." God sees all that we are going through during the pandemic and He is here to help us. He has not abandoned us.

Second, remember the Lord's omniscience. This pandemic may have caught us by surprise, but it did not surprise God. The Bible tells us God knows all things and His understanding is infinite. He understands all we are going through. Now is the time to trust His hand and His heart though we cannot make sense of what or why this is happening. There is a purpose at work here.

Last, may our prayers echo the psalmist's words: "I wait for the Lord, my soul waits, and in His word I do hope. My soul waits for the Lord. More than those who watch for the morning—yes, more than those who watch for the morning." ★



Hill Country Chapter, TX

## *Ex-POW Col Cordier*

BY COL NORMAN E. WELLS, USAF (RET)\*

In September, in honor of National POW/MIA Recognition Day, the chapter conducted the POW/MIA Remembrance Ceremony and invited former Prisoner of War, Col Ken Cordier, USAF (Ret), (a member of the Dallas Chapter and Region VIII Headquarters Chapter) to be the featured speaker.

Col Cordier described his experiences as a prisoner of the North Vietnamese. He became a POW when his F-4C fighter was shot down by a surface-to-air missile on his 176th combat mission in December 1966. He was not released until over six years later.

After the missile hit his aircraft and went out of control, Col Cordier ejected, then fell through the fireball of a second missile. He was quickly captured by local villagers and held for the North Vietnamese Army to pick him up. He was taken to a prison in Hanoi, where he was interrogated and then tortured when he would not answer the interrogator's questions. Periodic interrogations, torture and beatings continued for much of his captivity.

The Hanoi climate was like Houston's, with high heat, high humidity and many mosquitoes. Col Cordier's small cell had no ventilation and was lighted by a single light bulb that stayed on continuously. He was provided a blanket and mosquito net, but slept on wood boards with no mattress. There was a speaker in the cell that played a propaganda broadcast twice a day. Prisoners were fed a meal of rice and soup twice a day. The soup varied by season, but always contained a vegetable that was boiled until it was slimy.

Prisoners were not allowed to communicate with each other and were beaten if caught doing so. However, the pilots had learned a communication method in Air Force Survival School that involved tapping a code. When the guards took their noon siesta, the prisoners tapped on the walls to communicate. They collected and memorized the names of all the prisoners to help account for them when they were released.

Conditions in the prison actually got worse after President Johnson ordered the bombing of North Vietnam stopped in November 1968. Minor infractions of the camp rules resulted in whippings with fan belts from trucks. The situation improved after Ho Chi Minh died in September 1969. Food was better and prisoners could talk to each other without punishment. Prisoners were being held in multiple prisons in North Vietnam at the time of the raid to rescue prisoners from the Son Tay Prison ordered by President Nixon in November 1970. The North Vietnamese moved the prisoners back to the prison in Hanoi that they called the Hanoi Hilton. They were now held in large cells and could communicate freely. The prisoners organized an education program to pass the time. Each prisoner was required to teach a class covering some topic from his background. They had no books and had to use toilet paper to take notes.

When the Paris Peace Accords were signed in late January 1973, the prisoners were told that the war was over, and they were going home. Col Cordier was released on 4 March 1973, and flown to a US Air Force base in the Philippines. After a few days of debriefings, medical evaluations, good food and the first hot shower in over six years, he returned home to the United States.

Top: Col Ken Cordier speaks to Hill Country Companions and guests about his experience as a POW during the Vietnam War. Col. Bill Cathey, USAF (Ret), conducted the POW/MIA Remembrance Ceremony with the missing-man table (seen to Col Cordier's right).





Dallas Chapter, TX

## *Wreaths Across America*

BY CAPT PAUL W. BROWN, USAF (FMR)

On 3 September 2019, the Dallas Chapter partnered with a Chapter of the Daughters of the American Revolution and launched “Operation Christmas Wreaths” to do its part in assuring that each headstone at the Dallas-Fort Worth National Cemetery would have a Christmas Wreath this past Christmas. Companions not only funded and sold Christmas wreaths, but also a number of Companions went to the Cemetery on 14 December with their families to teach patriotism by kneeling at a headstone and laying a Wreath. Because of Companions’ generosity, the Dallas Chapter exceeded its goal of funding 100 Christmas Wreaths to be laid at a veteran’s headstone and raised \$2,730 to purchase 182 wreaths. Due to the generosity of the Dallas Chapter and many other donors, for the first time in the Dallas Ft Worth National Cemetery’s history, every veteran had a wreath on his or her grave site.



Houston Chapter, TX

## Chapter Recognition

BY LTC ROLLINS COLLINS, USA (RET)

The Houston Chapter held a meeting in June 2019 where two awards were presented to Chapter Companions.

(Top L-R): Captain David Radcliffe, USAF (Fmr), receives the Silver Patrick Henry Award from LTC Rollins Collins, USA (Ret), Houston TX Chapter, for his many years of distinguished service, including currently serving as Chapter Vice Commander;

(Below L-R): 1LT David Gallman, USA (Fmr), was presented the Meritorious Staff Award for his many years service as Chaplain of the Houston Chapter.



Northern Virginia Chapter, VA

## Mobile Capabilities NCO Honored by US Army/G1

BY HPM GARRETT B. VOWINKEL

COL Gregory S. Johnson, USA, Division Chief, IPPS-A Functional Management Division, Technology and Business Architecture Integration Directorate, Office of the Deputy Chief of Staff/G1, recently presented MOWW Hereditary Perpetual Member, SGT Arthur B. Morrill IV, VAARNG, with an Army Achievement Medal (4-BOLC) for meritorious achievement while supporting the 2019 Association of the United States Army Annual Conference. COL Johnson cited SGT Morrill's outstanding skill, professionalism and technical prowess as a Mobile Capabilities NCO who ensured that the full range of Mobile Integrated Personnel and Pay System-Army (IPPS-A) capabilities were thoroughly demonstrated to senior officers and soldiers. IPPS-A is the Army's online Human Resources (HR) solution to provide integrated HR capabilities across all Army Components. SGT Morrill, an Infantryman, has been serving on active duty under the Active Guard Reserve Program. The US Army recently selected SGT Morrill for promotion to Staff Sergeant (SSG).

(L-R): SGT Arthur B. Morrill IV, VAARNG, and COL Gregory S. Johnson, USA





Memphis Chapter, TN

## *Memphis Chapter holds 36th Massing of the Colors*

BY CAPT JAMES P. GOOGE JR, JAGC, USN (RET)

The Memphis Chapter held its 36th annual Massing of the Colors ceremony at St. George's Episcopal Church in Germantown, TN, on 3 November 2019. Eighteen active duty, ROTC and JROTC color guards and the Christian Brothers High School Band participated.



(Top Photo): Four of the 18 color guards who participated are shown presenting the Colors, with Horn Lake MCJROTC in the foreground wearing their 1775 Revolutionary War uniforms.



(Second Photo, L-R): SGM Larry McDaniel, JROTC Commandant of Shelby County Schools and LTC Enrico A. Clausi, USA (Ret), piper, Scottish American Military Society, are shown in front of the US Navy Personnel Command color guard.



(Third Photo, L-R): LTC Walleon Bobo, USA (Ret), Manager of Shelby County Schools JROTC Programs, LTC Dale Doxtater, Grand Marshal, and Chapter Officers Col Michael S. Bronstein, USAF (Ret); Brig Gen Harry D. Montgomery, Jr., USAF ANG; CDR Michael Higgs, USN (Ret.), and CAPT James Googe, Jr, JAGC, USN (Ret).

(Fourth Photo, L-R): Pastor of St. George's Episcopal Church, Reverend Dorothy Sanders Wells and Brig Gen Harry D. Montgomery, Jr., USAF ANG.

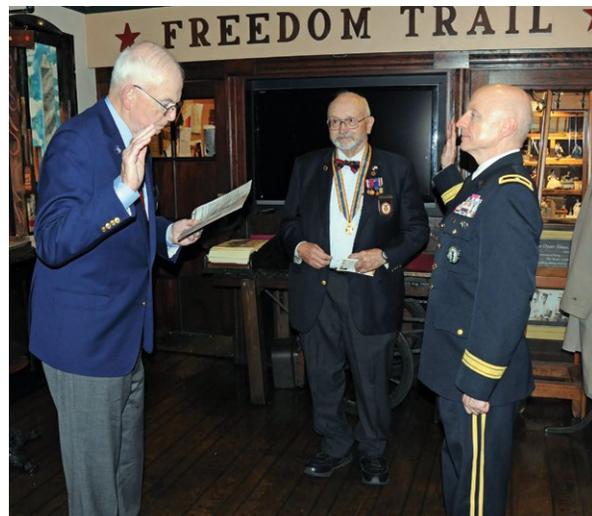
GEN Meade Chapter, MD

## *Eagle Scout Recognition*

BY LT COL SHELDON A. GOLDBERG, USAF (RET)

Lt Col Sheldon A. Goldberg, USAF (Ret), Commander, Department of the National Capital Area, presented MOWW Eagle Scout Recognition Certificates to Skyler Nowe and Willem Slear, Troop 1444, Silver Spring, MD, during their Court of Honor on 25 August 2019.

(L-R): Skyler Nowe, Lt Col Sheldon Goldberg and Willem Slear.



Greater Boston Chapter, MA

## *Continuing the Tradition of a Century*

BY LT JASON A. SOKOLOV, USA (FMR)

(Photo top right, L-R): CPT Bill Maloney, USA (Fmr), Adjutant of the Greater Boston Chapter, swears BG John J. Driscoll, MAARNG, into Perpetual Membership in the Order on 5 November, with chapter commander COL (MA) Larry Willwerth, USA (Ret), center, as his sponsor. BG Driscoll is the current commander of the Land Forces Component of the Massachusetts National Guard and addressed the chapter meeting at the Union Oyster House in Boston on current issues facing both the National Guard and the US Army. General Driscoll is a resident of Springfield, MA and is also a member of the Chapter's counterpart organization, the Ancient and Honorable Artillery Company of Massachusetts. General Driscoll's membership follows in a long tradition since the Greater Boston Chapter was the second chapter in the Order, having originally been organized in 1919 by officers of the Massachusetts National Guard. The Chapter continues to include many National Guard officers among its membership.

(Photo Top Left) BG John J. Driscoll, MAARNG, (right), Commander of the Land Forces Component of the Massachusetts National Guard and a new Perpetual Member of the Order, accepts a MOWW Plaque from COL Larry Willwerth, USA (Ret), for his speech at the 5 November 2019 Greater Boston Chapter Meeting





Puget Sound Chapter, WA

### *Welcome CAPT Nielson*

BY PCINC COL DAVID B. GIBSON, USAF (RET)

CAPT Caroline M. Nielson, USN (Ret), joined the Puget Sound Chapter as a Perpetual Member in October 2019. She is congratulated by CDR Ronald E. Kirkland, USN (Ret).

(L-R): CDR Ronald E. Kirkland, USN (Ret), and CAPT Caroline M. Nielson, USN (Ret).



Clearwater Chapter, FL

### *Eagle Scout Presentations*

BY LTC STEVE HODGES, USA (RET)

Eagle Scouts Brandon McMullen and Will Barnett of Troop 261 received MOWW Eagle Scout Recognition Certificates at their Court of Honor held at Rivera United Methodist Church, St. Petersburg, FL, in November 2019.

Brandon's Eagle Project was building owl and bat boxes for the City of St Petersburg and Will's Eagle Project was constructing a carpet ball table for the Police Athletic League building.

(L-R): Brandon McMullen, Will Barnett and LTC David Mason USA (Ret).



COL Roosevelt Chapter, NY

### *National Citation Presented to CPT George D. Emmons*

BY LTC PAUL F. FARINELLA, USA (RET)

(L-R): LTC Michael C. Wilgen, USA (Ret), Commander of Region III, presented a MOWW National Citation to the New York Department Commander, CPT George D. Emmons, USA (Ret), at the chapter meeting held September 2019.

(L-R): LTC Michael C. Wilgen and CPT George D. Emmons.



## Free Audio Books for Veterans



Through its national network of cooperating libraries, the National Library Service for the Blind and Print Disabled circulates books and magazines in braille or audio formats, delivered by postage-free mail or instantly downloadable.

And if you're a musician, or want to learn to play an instrument, NLS has the world's largest collection of braille music scores and braille and audio music instruction and appreciation materials.

If you have a visual or physical disability that keeps you from reading regular print, enrolling in NLS is easy. Just call 1-888-NLS-READ (1-888-657-7323) and follow the prompts to be connected with the NLS network library that serves your state. You can also find more information about NLS and how to enroll at [www.loc.gov/thataillmayread](http://www.loc.gov/thataillmayread).

## Have a Successful Video Visit—Get the most Out of VA Video Connect



During the COVID-19 pandemic, secure video visits are the safest way to connect with your health care team for non-urgent care. With preparation, patients and providers should expect the same results from a virtual visit as a face-to-face one. A video visit with a provider may use the same technology as a family video chat, but it's different. Just like a face-to-face office visit, you need to prepare yourself, as well as your 'home studio.' You can follow this checklist:

- Turn off music, TVs or radios to avoid competing noise
- When entering the VA Video Connect visit, make sure the video icon is selected and the device's sound is turned up
- In-person office visits include confidential information from you as well as from your provider; if you are normally accompanied by a spouse, partner, or family member, be sure the provider knows you're not alone.
- Coming prepared for a virtual visit helps you get the best care possible. Review health records and medication lists (or prescription bottles) before

the appointment to refresh your mind and spark questions. If your provider asks your location, it's only so they can help you if there's an emergency.

After you have successfully completed a virtual visit, you can view doctor's notes and instructions in My HealthVet. If you have questions, follow up with your health care team using Secure Messaging (sign in required), you will receive a response within three business days.

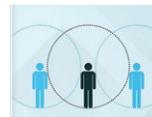
## PREVENTS Campaign Rallies to Help End Suicide



The President's Roadmap to Empower Veterans and End a National Tragedy of Suicide (PREVENTS), has launched a messaging campaign specifically in response to the COVID-19 crisis called, More Than Ever Before.

Encourage everyone to care for their mental health—and support those they love—every day. Learn more at <https://www.blogs.va.gov/VAntage/73256/more-than-ever-before-we-must-focus-on-our-emotional-well-being/>

## Veterans Asked to Lead Communities in Social Distancing



During the COVID-19 crisis, VA is asking veterans to lead our communities in practicing social distancing—and to use VA telemedicine for our care and prescriptions. It's what we need to do to keep our fellow veterans safe and defeat this virus. For the latest VA updates on COVID-19, visit [www.va.gov/coronavirus](http://www.va.gov/coronavirus).

## An Unbreakable Code



There is no doubt that the Navajo Code Talkers' contributions in World War II helped the US win that war. A series of short, 3-minute videos brings surprises and insights. Follow link to the YouTube app: <https://youtu.be/QmiqnAQTTCI>





## REVELLE

RANK/NAME (SERVICE)  
NEW MEMBER  
Sponsor

\*Denotes PM/HPM  
\*\*Denotes RM/HRM

DATA FROM FEBRUARY–MARCH 2020

### AUGUSTA CHAPTER GA

BG THOMAS J. KONITZER, USA (RET)\*  
LTC David R. Titus, USA (Ret)\*

### CAPT DILWORTH CHAPTER TX

COL JOSHUA M. MCCONKEY, USAFR\*\*  
LT Theodore B. Hindes, USCG (Fmr)\*\*

### CATALINA MOUNTAINS CHAPTER AZ

CWO4 THEODORE J. FALTER, USCG (RET)\*  
LT James I. McArthur, USN (Fmr)\*

### CHICAGO CHAPTER IL

COL PAUL J. HETTICH, USA (RET)\*  
CWO4 Edwina C. Mroz, USCG (Ret)\*\*

BG PATRICK E. REA, USA (RET)\*\*  
CW4 Richard E. Johnson, USA (Ret)\*

LTC WAYNE C. TOBERMAN, USA (RET)\*\*  
CW3 Donald A. Sender, USA (Ret)\*

COL ALFRED E. ZEHNDER, USA (RET)\*\*  
CW4 Richard E. Johnson, USA (Ret)\*

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COL BRANCH R. MOELING, USA (RET)\*  
LTC David V. Mason, USA (Ret)\*

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COL Stephen A. Shambach, USA (Ret)\*

COL MICHAEL R. HELMS, USAF (RET)\*\*  
COL Stephen A. Shambach, USA (Ret)\*

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MAJ THEDIUS L. BURDEN, USA (RET)\*\*  
CPT Leo J. Goodsell, USA (Ret)\*

### DALLAS CHAPTER TX

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Col Clifford D. Way, Jr., USAF (Ret)\*

MR. STEPHEN D. SUITER\*  
MAJ William M. Coleman, USA (Ret)\*

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Maj Robert J. Williams, USAF (Ret)\*

CPT TIFFANY K. RAMZY, USA (FMR)\*\*  
Maj Robert J. Williams, USAF (Ret)\*

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LTC Dennis V. Christo, USA (Ret)\*





## TAPS

RANK/NAME (SERVICE)

\*Denotes Perpetual Member (PM)

\*\*Denotes PM Memorial

DATA FROM FEBRUARY–MARCH 2020

### ATLANTA CHAPTER GA

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MAJ WILLIAM L. HALL, USMC (RET)\*  
COL (CH) CARLOS J. LIVELY, JR., USA\*

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COL JOHN K. GIBLER, USA (RET)\*  
CDR JAMES J. GORDON, USN (RET)\*  
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1LT JOHN E. MCAULIFFE, USA (FMR)\*





"IT IS NOBLER TO SERVE THAN TO BE SERVED"

# OFFICER REVIEW®

THE MILITARY ORDER OF THE WORLD WARS

[www.moww.org](http://www.moww.org)

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1898-1987

*The Officer Review wishes to acknowledge the generosity of VADM George Carroll Dyer, USN (Ret), the 39th Commander-in-Chief (1969-1970) and benefactor of the VADM Dyer Writing Competition.*

## Look! Are Your Dues Due?



## Share the MOWW Movie!

By copying and pasting the link below, you can share the Order's message in blogs or via email and RECRUIT A NEW COMPANION even as we isolate in our homes.

Stay safe !



<https://youtu.be/19eRPFsXHlc>